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9 May 1952

MEMORANDUM FOR: Deputy Director (Intelligence)

SUBJECT: [REDACTED]

In response to your request I have reviewed the terms of reference for the offices under DD/I. The recommendations below are submitted with the concurrence of the AD concerned:

1. That TAB A be substituted for the present terms of reference of DD/I.
2. That TAB B be substituted for the present terms of reference for OCD.
3. That TAB C be substituted for the ORR terms of reference. The only change here is the deletion of "under the approved agency intelligence program" since its meaning is not clear and what needs to be said is taken care of in II.A.
4. No change is recommended in the present draft for ONE. There are two points, however:
 - a. Whereas I can envisage other ways of saying what is in Functions II.A. and B., which might be more explicit in terms of your notions about programming, I would be inclined to recommend no change at this time.
 - b. The reference to the Board of National Estimates is a bit anomalous since at no other point in [REDACTED] is the Board mentioned. If it is a part of the Office of National Estimates it isn't necessary to speak of the AD/NE as sitting as chairman. If it is something outside of the Office of National Estimates it presumably ought to have a status explicitly recognized. To clarify this point might involve a major reorganization affecting ONE and I doubt that this is the place to go into that.
5. That TAB D be substituted for the terms of reference for AD/IC. You will note that the only change is in the statement of Mission and that there I have removed the reference to the DCI. I realize that it might be more appropriate to insert the DD/I, except that in some cases I find myself assisting DD/T or one of his offices and frequently I work with other AD's or their people on matters which do not need to be raised to the level of the DD/I.

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6. That the attached TAB E be substituted for the present terms of reference of OCI.

7. That the attached TAB F be substituted for the present terms of reference for OSI. Because of the current discussions on the scientific and technical intelligence problem I recommend that you look this over carefully. By and large the revision is mainly rearrangement and compression, plus the borrowing of the first of the functions from that used by ORR, namely, "to formulate and recommend the intelligence research program for his office."

8. That the TAB G be substituted for the present terms of reference of OO. I also recommend that paragraph II.I. be deleted or at the minimum the word "analyze" be removed, but George Carey insists it should remain as is because these things are in fact done by OO. My view stems from the fact that the word "analysis" is generally construed to indicate a function properly performed in production offices and that "selection" and "editing" and the kind of "analysis" actually performed in OO are normal processes for any collector and do not therefore require special mention.

I call your attention to paragraph II.H. which deals with [redacted] and the current problem that exists in this respect between OO and ORR. Bob Amory protests the inclusion of the last clause of this paragraph on the ground that it forecloses the issue which is currently under discussion. I recommend that in view of this disagreement you inform George Carey that approval of this item at this time does not close the question.

JAMES Q. REBER
Assistant Director
Intelligence Coordination

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